

Get the most out of the surveys

We have prepared two surveys—one for principals and one for teachers—that can support your district- or school-level conversations about improving students' academic outcomes in the middle grades.

How the surveys are organized

The surveys are generally divided into the same topic areas as the *Middle Grades Playbook*. They highlight the particular practices that set higher-performing schools apart in the *Gaining Ground in the Middle Grades* study. (The principal survey contains one extra section regarding teacher characteristics.)

How to use the surveys

You know your district, your school, and your teachers. And you know how your staff's time for collaboration and professional development is organized. You can use the surveys in whichever way meets your needs best.

- ❖ Gather data to compare current practices across multiple schools. Want to understand what's happening in the middle grades throughout your district? You can administer the full surveys to middle grades principals and their teachers, compile the results by school, and compare across schools. The results could help shape professional development activities or target areas for further inquiry.
- ❖ Look broadly at what's happening at one school. If your school needs an overview of what it's doing, start by having all teachers complete the survey and compile the results. Look for areas where practices are fully implemented versus those where greater intensity might be called for.
- ❖ Hone in on one topic. If you already have an area of focus, you can use one or more sections of the survey as a stage-setter to frame your discussions.
- Refer to the "Are you gaining ground?" section (see back of this page). It summarizes the key questions, validated by the research, that the survey sections address.

Some things to keep in mind

- ❖ There are no "wrong" answers. These surveys are meant to support a process of continuous improvement, not to be just a checklist you fill out. The goal is to identify opportunities to improve practice and existing strengths on which you can build.
- ❖ Focus is important. Not even the most successful middle grades schools implement all of the practices contained in these surveys. They use the practices in ways appropriate to their local needs.
- ❖ The survey responses are where you begin. The most important use of these surveys may be to discover places where your staff disagrees and use that as a springboard for professional discussion.

The EdSource *Middle Grades Action Kit* also includes nine **school profiles** that provide examples of how selected schools from the *Gaining Ground* study are thinking about, undertaking, and improving their practices. Based on interviews with school principals, the profiles explore how these schools have moved from ideas to actions that are having a positive impact.

Are You Gaining Ground? The survey sections—and the questions they address

About the School

Accept and Share Accountability for Results

Do you hold yourselves and each other accountable for student success and ensure the support that's needed?

Make Students' Academic Success—and Their Futures—Job One

Are you taking steps to ensure students are on track for high school success?

Set Measurable Achievement Objectives for Every Student

Do you have clear, shared goals for progress?

Implement Coherent, Consistent Standards and Curricula

Is everyone on the same page?

Special Focus: Middle Grades Mathematics

Are you carefully placing students into middle grades math courses and setting goals for the results?

Make Data-Driven Decision-Making the Norm

How does your school leverage assessments of student learning to evaluate progress?

Set Up a System To Track and Act on Early Warning Signals

Are you using all the information at your disposal to identify students at risk of dropping out or struggling in high school?

Address Students' Learning Challenges Quickly

Do you act quickly to provide students with extra help when needed and coordinate it with the regular classroom?

Special Focus: English Language Learners

Who are your English language learners, what do they need, and do you ensure they develop both English language proficiency and learn subject-matter understanding?

Ensure a Positive Climate for Student Learning

Is your school's climate one where an intense, schoolwide focus on improving academic outcomes can take root and flourish?

Quality Teachers Are Key (Principal Survey only)

How do you rate your teachers along multiple dimensions of quality?

About the District

District Leadership and Support

How does your district set expectations and support your school in such areas as curriculum, assessments and data, and professional development?



PRINCIPAL SURVEY



This **principal survey** is a part of EdSource's *Middle Grades*Action Kit, based on the landmark Gaining Ground in the Middle

Grades study (2010) and the follow-up Improving Middle

Grades Math Performance (2011).

This survey—and the companion teacher survey—focus on **practices and policies** that set higher-performing schools apart from lower-performing ones serving similar middle grades students in our study. The surveys are intended to:

- Enable **districts** to collect information about the existing foundation for improving student achievement outcomes in their middle grades schools.
- Enable **principals** to take stock of this foundation within their schools.
- Help start important conversations among **school staff** about opportunities to intensify their focus on improving middle grades student outcomes—and identify areas of practice where staff as a whole, or the principal and teachers, are not on the same page.

For ideas and guidance regarding how to use this survey, see the "How To Use the Survey Tools" guide included in this Action Kit, available from www.edsource.org/MGactionkit.

Survey Tools: Part of an Action Kit for Superintendents and Principals

This survey is based on the survey instruments and findings of the 2010 study, Gaining Ground in the Middle Grades, and the follow-up 2011 analysis of middle grades mathematics.

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A NELS:88 enhancement survey of middle grades practices

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Accept and Share Accountability for Results

Does your school have requirements or contracts for parent participation?

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	Disagree	Neither Disagree nor Agree	Agree	Strongly Agree
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Middle Grades Action Kit

Principal Survey

	Grade 6		Grade 7		0.440		Grade 8
Please estimate the number of minutes <i>per month</i> teachers have for common planning.							
To what extent do you	Not at All	To a Small Extent	To Some Extent	To a Conside able Extent	Great		
Hold teachers accountable for using common planning time to focus on student achievement.							
· · · · · · · · · · · · · · · · · · ·							
To what extent do you agree with the following statement about teacher evaluations?	Strongly Disagree	Disagre	Neithe Disagr nor e Agree	ee	Strongly e Agree		
		Disagre	Disagr nor	ee	ee Agree		
statement about teacher evaluations? I ensure that evaluations are substantive and	Disagree		Disagr nor Agree	ee e Agre	ee Agree		
I ensure that evaluations are substantive and meaningful. Our school uses student progress and	Disagree		Disagr nor e Agree	ee Agre	ee Agree		

Make Students' Academic Success—and Their Futures—Job One

To what extent do you agree with the following statements about your school?	Strongly Disagree		Disagi nor ee Agre		Strongly Agree
Teachers regularly communicate with students the importance of middle grades achievement to doing well in high school.					
Teachers regularly communicate with students the importance of middle grades achievement to future college goals.					
Staff members tell all students they can do well in school if they work hard.					
Our school communicates to students the importance of taking responsibility for their own learning by attending classes, doing homework, trying their best, and asking for help when needed.					
Improved and/or high student achievement gets classroom and schoolwide public recognition.					
To what extent are your school's instruction and curriculum designed to:	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
Prepare all students to leave the middle grades with strong foundational academic and study skills.					
Prepare all students to leave the middle grades ready to begin taking college-preparatory courses in high school.					
Prepare all students to leave the middle grades on track to pass the state high school exit exam.					

Set Measurable Achievement Objectives for Every Student

To what extent do you agree with each of the following statements?	Strongly Disagree	Disagree	Neither Disagree nor Agree	Agree	Strongly Agree
Meeting our school's federal subgroup accountability targets is a priority for me.					
Meeting our school's state accountability target is a priority for me.					
Our school sets measurable goals that <i>exceed</i> the state accountability target.					
To what extent do you agree with each of the following statements?	Strongly Disagree	Disagree	Neither Disagree nor Agree	Agree	Strongly Agree
Our school emphasizes improving student achievement across <i>all</i> the state standards test performance levels.					
Our school sets measurable goals for state standards test scores by grade level and subject area.					
Our school sets measurable goals for improving district benchmark test scores.					
To what extent do you agree with each of the following statements?	Strongly Disagree	Disagree	Neither Disagree nor Agree	Agree	Strongly Agree
Our school has well-defined plans for instructional improvement.					
Our school assesses the effectiveness of our instructional improvement plans on an ongoing basis.					

Implement Coherent, Consistent Standards and Curricula

As a principal, how often do you expect your school's ELA teachers to use the school's adopted English Language Arts curriculum program? □ No requirement. □ No expectation for text use, but do expect teachers to align instruction to state content standards. □ Weekly. □ 3-4 times per week. □ Daily. As a principal, how often do you expect your school's math teachers to use the school's adopted mathematics curriculum program? □ No requirement. □ No expectation for text use, but do expect teachers to align instruction to state content standards. □ Weekly. □ 3-4 times per week. □ Daily.

To what extent do you agree with the following about English language arts and mathematics instruction in core subjects in your school?	Strongly Disagree	Disagree	Neither Disagree nor Agree	Agree	Strongly Agree
Classroom instruction is closely guided by state academic standards.					
Our school emphasizes select key standards at each grade level and in each core subject.					
Classroom instruction is closely guided by state- adopted textbooks/curriculum programs.					
Classroom instruction is closely aligned with state standards tests.					
Instruction for ELL students also takes into account state standards for English language development (if applicable).					



Middle Grades Action KitPrincipal Survey

To what extent do you ensure that common planning time is available for teachers to do the following?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
Work together to "break down" the state content standards (e.g., identify prerequisite student skills).					
Discuss curriculum pacing, scope, and sequence.					
Develop common benchmarks and assessments.					
Discuss how common benchmarks and assessments relate to instruction.					
Discuss particular lessons that were or were not successful.					
Share and discuss student work.					

	Grade 6	Grade 7	Grade 8
Our school has a structured program to promote	□ Yes	□ Yes	□ Yes
literacy across the curriculum.	□ No	□ No	□ No



Special Focus: Middle Grades Mathematics

To what extent do you agree with each of the following statements?	Strongly Disagree	Disagree	Neither Disagree nor Agree	Agree	Strongly Agree
Our school sets measurable goals to increase the number of students prepared to succeed in algebra.					
Our school sets measurable goals to increase the proportion of students who score proficient or advanced on the state standards test in algebra (if applicable).					

Regarding your school's course placement policies in mathematics					
Does your school have explicit written placement criteria?	□ Yes	□ No			
Are student placements reviewed for academic appropriateness?	□ Yes	□ No			
Are student placements reviewed to ensure wide access to a rigorous curriculum?	□ Yes	□ No			

To what extent is each of the following considered for determining student placement into mathematics courses in grades 7 and 8?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
A placement or basic skills test developed outside the school district (e.g., by a textbook publisher or university).					
A placement or basic skills test developed by the department, school, or district.					
Teacher recommendation.					
Student prior academic performance.					
Student state standards test scores.					
Parent request and/or perspective.					
Student request and/or perspective.					



Make Data-Driven Decision-Making the Norm

With regard to your use of assessment data, to what extent do you do the following?	Never	At Start of the Year	Only When Needed	A Few Times per Year	Through- out the Year
I meet to review state standards test results, including for student subgroups, with:	1				
Individual teachers.	Ш				
Teachers by grade level.					
Teachers by department or subject.					
Other school administrators.					
The entire school staff.					
I meet to review benchmark test results with:					
Individual teachers.					
Teachers by grade level.					
Teachers by department or subject.					
Other school administrators.					
The entire school staff.					

How often do you use assessment data of any type to do the following?	Never	At Start of the Year	A Few Times per Year	Throughout the Year
Set goals for the achievement of selected students.				
Develop strategies to help selected students reach achievement goals.				
Follow-up on the progress of selected students.				
Examine our school's teachers' practices and content knowledge.				
Determine the professional development needs of individual teachers, or of all teachers in a subject area.				
Identify areas for schoolwide improvement.				



Middle Grades Action KitPrincipal Survey

To what extent do you ensure that common planning time is available for teachers to do the following?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
Analyze student assessment data to identify effective instructional practices.					

To what extent do you agree with each of the following statements about the use of assessment data by your school's teachers?	Strongly Disagree	Disagree	Neither Disagree nor Agree	Agree	Strongly Agree
Teachers use data to analyze student achievement by subgroup.					
Teachers use data to evaluate ELL students' English language proficiency.					
Teachers set measurable goals for student achievement by subgroup.					
Our school dedicates time at staff meetings to discuss student achievement by subgroup.					

To what extent do you agree with each of the following statements?	Strongly Disagree	Disagree	Neither Disagree nor Agree	Agree	Strongly Agree
Our teachers regularly monitor student grades and class test scores to rapidly report students for needed intervention.					
Our school uses state standards test scores for placement, promotion, and/or intervention purposes.					

Set Up a System To Track and Act on Early Warning Signals

To what extent do administrative staff and/or teachers review the following types of information for students <i>entering</i> the middle grades?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
Prior state standards test scores.					
Prior English language arts and math grades.					
Prior attendance records.					
Prior behavior reports.					
Prior English language development test scores and other English proficiency information (for ELL students).					

To what extent do administrative staff and/or teachers do the following for students <i>entering</i> the middle grades?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
Communicate with elementary teachers about any students entering the middle grades with low state standards test scores, failing English language arts or math grades, poor behavior reports, or poor attendance records.					
Implement classroom and intervention strategies to address academic weaknesses among incoming students.					



An online tutorial or intervention program.

Address Students' Learning Challenges Quickly

planning time is available for teachers to do the following?	Not at All	To a Small Extent	To Some Extent	Consider- able Extent	To a Great Extent
Meet with intervention teachers to coordinate instruction.					
				1	
Does your school do the following to provide academi risk of failing?					
Meetings during which teacher, parents, and staff dev for an individual student.	□ Yes	□ No			
Required support					
Extra instructional time required <i>during</i> the regular sch place of an elective.	nool day	, perhap	s in	□ Yes	□ No
Short-term required interventions that run concurrent	with clas	SS.		□ Yes	□ No
Required intervention time outside the regular school	day.			□ Yes	□ No
Required intersession or summer courses.				□ Yes	□ No
Voluntary and other support					
Voluntary academic support offered during nonclassroafter school).	□ Yes	□ No			
Tutorials and/or classes as part of AVID (Advancement Determination), GEAR UP, or a similar program.	□ Yes	□ No			

□ Yes □ No

student data and devise solutions.

students.

School staff members regularly analyze suspension

data to ensure criteria are fairly applied to all

Does your school do the following to provide academic identified for intensive intervention?					
Meetings during which teacher, parents, and staff developed for an individual student.	□ Yes	□ No			
Required support					
Extra instructional time required <i>during</i> the regular sc place of an elective.	hool day	, perhap	s in	□ Yes	□ No
Short-term required interventions that run concurrent	with clas	SS.		□ Yes	□ No
Required intervention time <i>outside</i> the regular school	day.			□ Yes	□ No
Required intersession or summer courses.				□ Yes	□ No
Voluntary and other support					
Voluntary academic support offered during nonclassroom time (e.g., lunch, after school).					□ No
Tutorials and/or classes as part of AVID (Advanceme Determination), GEAR UP, or a similar program.	nt Via Ir	dividual		□ Yes	□ No
An online tutorial or intervention program.				□ Yes	□ No
To what extent are the following in effect at your school?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
Teachers and administrative staff continuously monitor student behavior to identify students in need of intervention.					
Attendance and behavior teams meet to review					



Special Focus: English Language Learners

To what extent do you agree with the following statements? My school district	Strongly Disagree	Disagree	Neither Disagree nor Agree		Strongly Agree
Ensures that policies and resources are in place to serve ELL students.					
Emphasizes the importance of English language development by ELL students.					
Emphasizes the importance of subject-matter learning by ELL students.					
Addresses the needs of ELL students who are new immigrants.					
Provides schools with timely English language development test data for ELL students.					
To what extent is each of the following considered in determining English language learners' placement in math or English language arts classes?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
Newcomer to the United States.					
Amount of time in a California school.					
Language proficiency in English.					
Language proficiency in native language.					
Knowledge of academic subjects.					
Previous academic performance as demonstrated by class grades.					
Recommendations from prior school/teacher.					
English language development test scores.					
State standards test scores.					
Other district assessments.					
Input from parents.					



Does your school do the following to provide academic support to English language learners?	
Meetings during which teacher, parents, and staff develop an intervention plan for an individual student.	□ Yes □ No

To what extent do you agree with the following statements?	Strongly Disagree	Disagree	Neither Disagree nor Agree	Agree	Strongly Agree
I received training in the evaluation of instruction for ELL students.					
I understand the principles of ELL second language acquisition.					



Ensure a Positive Climate for Student Learning

What proportion of your middle grades students participates in the following classes or activities?	None	A Few	About Half	Most	All
One or more extracurricular activities.					
Course electives: Music, drama, art, dance.					
Exploratory wheel or mini-courses.					
Other. (Please specify):					
To what extent do you ensure that common planning time is available for teachers to do the following?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
Meet with others in the same grade to develop strategies to address student behavior and/or attendance issues.					
To what extent are the following in effect at your school?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
Our teachers and administrative staff accept shared responsibility for improving student attendance.					
Our school clearly communicates rules and policies on student behavior to students and parents.					
The importance of attendance and the consequences of frequent absenteeism, such as academic failure, are clearly communicated to students and parents.					
otadonto ana paronto.					
Excellent attendance by students gets classroom and/or schoolwide public recognition.					

To what extent are the following in effect at your school?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
A clearly defined dress code that is strictly enforced.					
A strictly enforced, zero tolerance policy for drugs and weapons on campus.					
A strictly enforced, zero tolerance policy for any type of bullying.					
Adult supervision is present during all passing and lunch periods.					
Students receive incentives (e.g., front-of-line passes, parties, or special events) to reward positive behaviors.					
Our school requires tardy students to spend lunch or similar noninstructional time in detention.					



Quality Teachers Are Key

In the *Gaining Ground* study, schools where principals rated their middle grades teachers highly on *more* of the following dimensions were higher performing.

How do you rate your teachers? Are there areas for improvement—and if so, what practices highlighted in the *Playbook* should be strengthened and what steps could improve the capacity of your staff? And if your teachers are already strong in some areas, what policies and practices made this possible?

What proportion of your middle grades teachers has the following characteristics?	None	A Few	About Half	Most	All
Ability to use student assessment data to improve learning.					
Knowledge of state academic content standards.					
Fits well into your school culture.					
Ability to raise student achievement.					
Strong subject area knowledge.					
Ability to map curriculum standards to instruction.					
Likely to remain in the teaching field.					
Enjoys teaching at the middle grades level.					
Understands adolescent developmental issues.					
Taught at your school last year.					
Ability to collaborate effectively with peers.					
Ability to make personal connections with students.					
Well prepared by their teacher credential program. (For new teachers.)					
Expertise working with ELL students.					

To what extent do you agree with the following

statements regarding district support?

My school district...

District Leadership and Support

Note: If your school is a charter school, this section may refer to your district or your charter management organization.

Strongly

Neither

Disagree

nor

Strongly

	Disagree	Disagree	Agree	Agree	Agree
Supports me if I want to replace the school's administrative and/or instructional leadership team.					
Provides financial and human resources necessary for our school to achieve its goals.					
Provides useful professional development for teachers.					
Maintains constructive relationships with employee unions.					
Ensures that district employees visit our school at least once a year.					
To what extent do you agree with the following statements regarding district support? School district employees are	Strongly Disagree	Disagree	Neither Disagree nor Agree	Agree	Strongly Agree
Very effective at working with my school site.					
Highly skilled at curriculum and instruction.					
Highly skilled at financial management.					



Middle Grades Action KitPrincipal Survey

To what extent does your district evaluate you on the following?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
Improving student achievement on state standards tests.					
The effectiveness of student academic intervention strategies.					
Improving ELL students' progress toward English proficiency.					
Exceeding state and federal accountability targets for student achievement.					
Improvements in student performance on district benchmark assessments.					

To what extent do you agree with the following statements regarding district priorities for student learning? My school district	Strongly Disagree	Disagree	Neither Disagree nor Agree	Agree	Strongly Agree
Communicates high expectations that instruction will closely align with state standards.					
Communicates high expectations that our school will meet or exceed state and federal accountability targets.					
Emphasizes improving student achievement across <i>all</i> the state standards test performance levels.					
Emphasizes getting as many students to the "Proficient" level as possible on state standards tests.					
Emphasizes closing achievement gaps on state standards tests between specific student groups.					
Emphasizes early identification of students needing academic support.					
Addresses the needs of students who are two or more years below grade level.					



instructional improvement.

Middle Grades Action Kit Principal Survey

To what extent do you agree with the following Neither statements regarding assessments and data? Disagree My school district... Strongly nor Strongly Disagree Disagree Agree Agree Agree Communicates clear expectations that П instructional decisions will be data-driven. Provides a user-friendly computer information system to enable school staff to review student data. Provides adequate training to our staff to enable effective use of the data management software. Provides schools with timely state standards test achievement data on all students. Has standards-based benchmark tests in each grade and subject that it expects all schools to administer. Emphasizes regular teacher use of benchmark and/or diagnostic assessments. Analyzes benchmark test data and reports them П П back promptly to my school. Uses student achievement data to identify needs for improved teacher practice. Uses student achievement data to identify and recognize exemplary teacher practices. Uses student outcomes to influence school and

With regard to your use of assessment data, to what extent do you do the following?	Never	At Start of the Year	Only When Needed	A Few Times per Year	Through- out the Year
I meet with district administrators to review: Our school's state standards test scores.					
Our school's benchmark test scores.					
Our school's federal and state accountability progress.					
Our school's grades and/or grading policy.					

See the **Special Focus: English Language Learners** section on page 14 for additional questions about the district role.



EdSource's Middle Grades Action Kit:

- The *Middle Grades Playbook* draws from the *Gaining Ground in the Middle Grades* study to describe how the classroom, school, and district levels each can contribute to stronger middle grades education—including self-assessments and a compendium of actionable practices.
- **School profiles** provide a window into how selected schools from the *Gaining Ground* study are thinking about, undertaking, and improving their practices.
- **Principal and teacher survey tools** help you take stock of the existing foundation for improvement in your district or middle grades school and get people talking.
- The *Gaining Ground* study materials let you dig deeper into the research.

Find out more at www.edsource.org/MGactionkit.



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TEACHER SURVEY



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Accept and Share Accountability for Results

To what extent do you agree with the following statements about your school?	Strongl Disagre		Neither Disagree nor gree Agree		Strongly Agree
Instructional time in your classroom is protected from unnecessary interruptions.					
Our school's teachers take responsibility for improving the achievement of their students.					
Grade and subject-matter teams set goals for student achievement.					
To what extent do you agree with the following statements about your school?	Strongl Disagre	•	Neither Disagre nor jree Agree		Strongly Agree
Our school communicates to parents the importance of their role in setting high expectations for student learning and behavior.					
Our teachers review state standards test scores with students and parents.					
How frequently have you done the following during this school year?	Never	Seldom	Sometimes	Fairly Often	Routinely
Informed parents about the academic standards their students will be expected to meet.					
Required students to have their parents sign off on homework.					
Assigned homework that required direct parent involvement or participation.					
Sent home examples of excellent student work to serve as a model.					
Provided parents with specific activities they can do to improve their student's academic achievement.					
Contacted parents about students' academic progress.					



Middle Grades Action Kit

Teacher Survey

To what extent do you agree with the following statements about your principal? My school principal	Strongly Disagree	Disagree	Neither Disagree nor Agree	Agree	Strongly Agree
Regularly communicates the importance of high expectations for the achievement of all students.					
Has clear expectations that teachers will meet academic achievement goals for students.					
Understands and acknowledges excellent teaching.					
Holds teachers accountable for using common planning time to focus on student achievement.					
Arranges for evaluation of my teaching skills by exemplary teachers or teacher leaders.					
Ensures that evaluations of my teaching are substantive and meaningful.					
Ensures that teachers receive effective professional development to improve instruction.					
Builds strong relationships with teachers and staff.					
Assigns teachers to ensure that students with the greatest need are served well.					

Make Students' Academic Success—and Their Futures—Job One

To what extent do you agree with the following statements about your school?	Strongly Disagree	Disagre	Disagre nor ee Agree	ee	Strongly Agree
Teachers regularly communicate with students the importance of middle grades achievement to doing well in high school.					
Teachers regularly communicate with students the importance of middle grades achievement to future college goals.					
Staff members tell all students they can do well in school if they work hard.					
Our school communicates to students the importance of taking responsibility for their own learning by attending classes, doing homework, trying their best, and asking for help when needed.					
Improved and/or high student achievement gets classroom and/or schoolwide public recognition.					
To what extent are your school's instruction and curriculum are designed to:	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
Prepare all students to leave the middle grades with strong foundational academic and study skills.					
Prepare all students to leave the middle grades ready to begin taking college-preparatory courses in high school.					
Prepare all students to leave the middle grades on track to pass the state high school exit exam					

Set Measurable Achievement Objectives for Every Student

How much do you agree with the following statements?	Strongly Disagree	Disagree	Neither Disagree nor Agree	Agree	Strongly Agree
Our school's federal subgroup accountability targets are a priority.					
Our school's state accountability target is a priority.					
Our school sets measurable goals that <i>exceed</i> the state accountability target.					
How much do you agree with the following statements?	Strongly Disagree	Disagree	Neither Disagree nor Agree	Agree	Strongly Agree
Our school emphasizes improving student achievement across <i>all</i> the state standards test performance levels.					
Our school sets measurable goals for state standards test scores by grade level and subject area.					
Our school sets measurable goals for improving district benchmark test scores.					
How much do you agree with the following statements?	Strongly Disagree	Disagree	Neither Disagree nor Agree	Agree	Strongly Agree
Our school has well-defined plans for instructional improvement.					
Our school assesses the effectiveness of our instructional improvement plans on an ongoing basis.					

Implement Coherent, Consistent Standards and Curricula

How often do you do the following?	Never	A Few Times a Year	Once or Twice a Month	or Twice a Week	Daily
Use a curriculum program (textbooks, etc.) adopted by your school/district.					
Modify a lesson plan provided in your school's curriculum program to better fit the needs of your students.					
Augment your school's curriculum program with additional instructional materials.					
To what extent do you agree with the following statements?	Strongly Disagree	Disagre	Neithe Disagre nor e Agree	e	Strongly Agree
Our school's teachers closely align instruction with the state academic content standards in their subjects.					
Our school's teachers closely align instruction with the state standards tests in their subjects.					
Our school emphasizes select key standards that teachers prioritize at each grade level and in each core subject.					
Instruction for ELL students also takes into account state standards for English language development (if applicable).					
Overall, to what extent do teachers in your school collaborate to do the following?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
Work together to "break down" the state content standards (e.g., identify prerequisite student skills).					
Discuss curriculum pacing, scope, and sequence.					
Develop common benchmarks and assessments.					
Discuss how common benchmarks and assessments relate to instruction.					
Discuss particular lessons that were or were not successful.					
Share and discuss student work.					



Middle Grades Action Kit

Teacher Survey

To what extent do you agree that	Strongly Disagree	Disagree	Neither Disagree nor Agree	Agree	Strongly Agree
Language and literacy development are taught across the curriculum at your school.					

Primarily for English language arts teachers

Fillially for Linguish language arts teachers					
To what extent do you do the following as part of reading and writing instruction in your classes?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
Hold students accountable for reading done outside of class (e.g., through discussion, grades).					
Explicitly teach students strategies for planning, evaluating, and revising their writing.					



Middle Grades Action KitTeacher Survey

Special Focus: Middle Grades Mathematics Primarily for mathematics teachers

To what extent do you agree with each of the following statements?	Strongly Disagree	Disagree	Neither Disagree nor Agree	Agree	Strongly Agree
Our school sets measurable goals to increase the number of students prepared to succeed in algebra.					
Our school sets measurable goals to increase the proportion of students who score proficient or advanced on the state standards test in algebra (if applicable).					

Regarding your school's course placement policies in	mathematics
Does your school have explicit written placement criteria?	□ Yes □ No
Are student placements reviewed for academic appropriateness?	□ Yes □ No
Are student placements reviewed to ensure wide access to a rigorous curriculum?	□ Yes □ No

To what extent is each of the following considered for determining student placement into mathematics courses in grades 7 and 8?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
A placement or basic skills test developed outside the school district (e.g., by a textbook publisher or university).					
A placement or basic skills test developed by the department, school, or district.					
Teacher recommendation.					
Student prior academic performance.					
Student state standards test scores.					
Parent request and/or perspective.					
Student request and/or perspective.					



Make Data-Driven Decision-Making the Norm

How often do you use student assessment data of any kind—whether from benchmark assessments, diagnostic assessments,					
classroom-based assessments, etc.—to do the following?	Never	Seldom	Sometimes	Fairly Often	Routinely
Evaluate individual student achievement.					
Set measurable goals for individual student achievement.					
Evaluate student achievement by subgroup (e.g., racial/ethnic, ELL).					
Set measurable goals for student achievement by subgroup.					
Evaluate ELL students' English language proficiency.					
Help students see steady and measurable progress in their learning.					
Identify and correct gaps in my instruction.					
Overall, to what extent do teachers in your school collaborate to do the following?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
Analyze student assessment data to identify effective instructional practices.					
To what extent do you agree with each of the following statements?	Strongly Disagree	Disagree	Neither Disagree nor Agree	Agree	Strongly Agree
Our teachers regularly monitor student grades and class test scores to rapidly report students for needed intervention.					
Our school uses state standards test scores for placement, promotion, and/or intervention purposes.					
Our school dedicates time at staff meetings to discuss student achievement by subgroup.					

Set Up a System To Track and Act on Early Warning Signals

To what extent do administrative staff and/or teachers review the following types of information for students <i>entering</i> the middle grades?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
Prior state standards test scores.					
Prior English language arts and math grades.					
Prior attendance records.					
Prior behavior reports.					
Prior English language development test scores and other English proficiency information (for ELL students).					

To what extent do administrative staff and/or teachers do the following for students <i>entering</i> the middle grades?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
Communicate with elementary teachers about any students entering the middle grades with low state standards test scores, failing English language arts or math grades, poor behavior reports, or poor attendance records.					
Implement classroom and intervention strategies to address academic weaknesses among incoming students.					



Address Students' Learning Challenges Quickly

To what extent do you use each of the following instructional practices with your students?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
Preteaching of lessons (e.g., leading some students through a lesson the day before).					
Differentiated teaching for individuals or groups of students during regular instruction.					
Flexible student groupings.					
Overall, to what extent do teachers in your school collaborate to do the following?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
Subject area teachers meet with intervention teachers to coordinate instruction and review students' progress.					
Does your school do the following to provide academic risk of failing?	support	to <i>stud</i> e	ents at		
Meetings during which teacher, parents, and staff devel for an individual student.	op an in	terventi	on plan	□ Yes	□ No
Required support					
Extra instructional time required <i>during</i> the regular scho place of an elective.	ol day, p	perhaps	s in	□ Yes	□ No
Short-term required interventions that run concurrent wi	th class.			□ Yes	□ No
Required intervention time outside the regular school da	ay.			□ Yes	□ No
Required intersession or summer courses.				□ Yes	□ No
Voluntary and other support					
Voluntary academic support offered during nonclassroo after school).	m time (e.g., lu	nch,	□ Yes	□ No
Tutorials and/or classes as part of AVID (Advancement Determination), GEAR UP, or a similar program.	Via Indi	vidual		□ Yes	□ No
An online tutorial or intervention program.				□ Yes	□ No

Does your school do the following to provide academic support to <i>students identified for intensive intervention</i> ?	
Meetings during which teacher, parents, and staff develop an intervention platfor an individual student.	an ☐ Yes ☐ No
Required support	
Extra instructional time required <i>during</i> the regular school day, perhaps in place of an elective.	□ Yes □ No
Short-term required interventions that run concurrent with class.	□ Yes □ No
Required intervention time <i>outside</i> the regular school day.	□ Yes □ No
Required intersession or summer courses.	□ Yes □ No
Voluntary and other support	
Voluntary academic support offered during nonclassroom time (e.g., lunch, after school).	□ Yes □ No
Tutorials and/or classes as part of AVID (Advancement Via Individual Determination), GEAR UP, or a similar program.	□ Yes □ No
An online tutorial or intervention program.	□ Yes □ No
To what extent are the following in effect at your	To a

To what extent are the following in effect at your school?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
Teachers and administrative staff continuously monitor student behavior to identify students in need of intervention.					
Attendance and/or behavior teams meet to review student data and devise solutions.					
School staff members regularly analyze suspension data to ensure criteria are fairly applied to all students.					



Special Focus: English Language Learners

To what extent do you agree with the following statements? My school district	Strongly Disagree	Disagre	Neither Disagre nor e Agree	e	Strongly Agree
Ensures that policies and resources are in place to serve ELL students.					
Emphasizes the importance of English language development by ELL students.					
Emphasizes the importance of subject-matter learning by ELL students.					
Addresses the needs of ELL students who are new immigrants.					
Provides schools with timely English language development test data for ELL students.					
To what extent is each of the following considered in determining English language learners' placement in math or English language arts classes?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
Newcomer to the United States.					
Amount of time in a California school.					
Language proficiency in English.					
Language proficiency in native language.					
Knowledge of academic subjects.					
Previous academic performance as demonstrated by class grades.					
Recommendations from prior school/teacher.					
English language development test scores.					
State standards test scores.					
Other district assessments.					
Input from parents.					
Does your school do the following to provide academi language learners? Meetings during which teacher, parents, and staff dev		J		□ Voo	□ No
for an individual student.	CIOP WITH		.e pian	⊔ res	□ INU



Ensure a Positive Climate for Student Learning

Are the middle grades your current first choice of t		Joiginne	iic:		
□ Yes					
□ No					
To what extent do you agree with each of the			Neither		
following statements about your <i>principal?</i>	Strongly		Disagree nor)	Strongly
My school principal	Disagree	Disagree		Agree	Agree
Provides support for classroom discipline and		П	П	П	П
management.					
Ensures that school facilities are kept clean and					
operational.					
Ensures a safe campus environment.					
			Neither	•	
To what extent do you agree with the following			Neither Disagre		
To what extent do you agree with the following statements?	Strongly Disagree	Disagre	Disagre nor		Strongly Agree
, , ,	Disagree		Disagre nor e Agree	e Agree	Agree
statements?	• •	Disagre	Disagre nor	e	• • •
statements? Little or no time <i>in class</i> is spent managing	Disagree		Disagre nor e Agree	e Agree	Agree
statements? Little or no time <i>in class</i> is spent managing student behavior.	Disagree		Disagre nor e Agree	e Agree	Agree
statements? Little or no time <i>in class</i> is spent managing student behavior. You feel safe in your school.	Disagree		Disagre nor e Agree	e Agree	Agree
statements? Little or no time <i>in class</i> is spent managing student behavior. You feel safe in your school. Overall, to what extent do teachers in your	Disagree	То а	Disagre nor e Agree	Agree Agree To a Consider-	Agree To a
statements? Little or no time <i>in class</i> is spent managing student behavior. You feel safe in your school.	Disagree		Disagre nor e Agree	Agree D To a	Agree
Little or no time <i>in class</i> is spent managing student behavior. You feel safe in your school. Overall, to what extent do teachers in your school collaborate to do the following?	Disagree Disagree	To a Small Extent	Disagre nor e Agree	To a Consider- able Extent	Agree To a Great Extent
statements? Little or no time <i>in class</i> is spent managing student behavior. You feel safe in your school. Overall, to what extent do teachers in your	Disagree Disagree	To a Small	Disagre nor e Agree	Agree Agree To a Consider- able	Agree



Middle Grades Action KitTeacher Survey

To what extent are the following in effect at your school?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
Our teachers and administrative staff accept shared responsibility for improving student attendance.					
Our school clearly communicates rules and policies on student behavior to students and parents.					
The importance of attendance and the consequences of frequent absenteeism, such as academic failure, are clearly communicated to students and parents.					
Excellent behavior and/or attendance by students gets classroom and/or schoolwide public recognition.					
Our teachers personally contact students who cut their classes.					

To what extent are the following in effect at your school?	Not at All	To a Small Extent	To Some Extent	To a Consider- able Extent	To a Great Extent
A clearly defined dress code that is strictly enforced.					
A strictly enforced, zero tolerance policy for drugs and weapons on campus.					
A strictly enforced, zero tolerance policy for any type of bullying.					
Adult supervision is present during all passing and lunch periods.					
Students receive incentives (e.g., front-of-line passes, parties, or special events) to reward positive behaviors.					
Our school requires tardy students to spend lunch or similar noninstructional time in detention.					

Highly skilled at curriculum and instruction.

Highly skilled at financial management.

District Leadership and Support

Note: If your school is a charter school, this section may refer to your district or your charter management organization.

To what extent do you agree with the following statements regarding district support? My school district	Strongly Disagree	Disagree	Neither Disagree nor Agree	Agree	Strongly Agree
Provides financial and human resources necessary for our school to achieve its goals.					
Provides useful professional development for teachers.					
Maintains constructive relationships with employee unions.					
Ensures that district employees visit our school at least once a year.					
To what extent do you agree with the following statements regarding district support? School district employees are	Strongly Disagree	Disagree	Neither Disagree nor Agree	Agree	Strongly Agree
Very effective at working with my school site.					



Middle Grades Action Kit Teacher Survey

Addresses the needs of students who are two or

more years below grade level.

To what extent do you agree with the following statements regarding district priorities for student Neither learning? Disagree Strongly nor Strongly My school district... Disagree Disagree Agree Agree Communicates high expectations that instruction will closely align with state standards. Communicates high expectations that our school will meet or exceed state and federal accountability targets. Emphasizes improving student achievement across all the state standards test performance Emphasizes getting as many students to the "Proficient" level as possible on state standards Emphasizes closing achievement gaps on state standards tests between specific student groups. Emphasizes early identification of students needing academic support.



Middle Grades Action Kit

Teacher Survey

To what extent do you agree with the following statements regarding assessments and data? My school district	Strongly Disagree	Disagree	Neither Disagree nor Agree	Agree	Strongly Agree
Communicates clear expectations that instructional decisions will be data-driven.					
Provides a user-friendly computer information system to enable school staff to review student data.					
Provides adequate training to our staff to enable effective use of the data management software.					
Provides schools with timely state standards test achievement data on all students.					
Has standards-based benchmark tests in each grade and subject that it expects all schools to administer.					
Emphasizes regular teacher use of benchmark and/or diagnostic assessments.					
Analyzes benchmark test data and reports them back promptly to my school.					
Uses student achievement data to identify needs for improved teacher practice.					
Uses student achievement data to identify and recognize exemplary teacher practices.					
Uses student outcomes to influence school and instructional improvement.					

See the **Special Focus: English Language Learners** section on page 13 for additional questions about the district role.



EdSource's Middle Grades Action Kit:

- The Middle Grades Playbook draws from the Gaining Ground in the Middle Grades study to describe how the classroom, school, and district levels each can contribute to stronger middle grades education—including self-assessments and a compendium of actionable practices.
- **School profiles** provide a window into how selected schools from the *Gaining Ground* study are thinking about, undertaking, and improving their practices.
- **Principal and teacher survey tools** help you take stock of the existing foundation for improvement in your district or middle grades school and get people talking.
- The *Gaining Ground* study materials let you dig deeper into the research.

Find out more at www.edsource.org/MGactionkit.



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